

# ANNUAL REPORT

## 2020-2021



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## MESSAGE FROM THE CEO

APMAS has been engaged in supporting sustainable women self-help groups (SHGs) and their federations for the last 20 years. We have also been associated with the farmers' organizations for a decade now, providing capacity building and necessary hand-holding. We have gained considerable insight, experience and learning from our work with SHGs, farmers, the landless and their institutions. We have over the years been able to shape our thinking and strategies to address the constraints and challenges faced by different communities and have expanded geographically and sector wise too.

The past years have been very purposeful and impactful. The year 2020 saw significant improvement in our engagement in policy advocacy at the national level through our work with NRLM and SFAC. We worked with the state governments of Andhra Pradesh and Telangana on policies related to FPOs, and mainstreaming systems of self-regulation among the SHG institutions and FPOs. Revival of the ENABLE Network to take up issues related to SHG federations and FPOs at the national level was an important development during the year.

Among several challenges that we faced as an organisation, the most challenging was the outbreak of the Corona virus and the subsequent lock down. In spite of the Covid 19 situation, we have been able to break new ground and have several achievements to our credit, in expanding and deepening our interventions. APMAS immediately responded and enabled our FPOs to undertake business activities and reorganized the interventions to cope with the pandemic.

All our efforts were complemented and aided by the exemplary guidance received from our Board, which allowed APMAS to remain relevant in the context of the changing development scenario. We gratefully acknowledge the support and cooperation received from our donors, partners, communities and key stakeholders. In the New Year 2021, we aim to achieve greater heights, by playing a strategic role as a third sector to achieve social and economic empowerment of underprivileged communities, with the continued support from our partners and collaborators.

**Best**

**C.S. Reddy**  
**Founder & CEO**

## BOARD OF DIRECTORS

#	Name	Position	Background
1.	Mr. K. Madhava Rao, IAS (Retd.)	Chairperson	Former Chief Secretary to Govt. of AP
2.	Ms. Mahpara Ali	Vice Chairperson	Former CGM, SBI
3.	Mr. Jayesh Ranjan, IAS	Members	Principal Secretary IT, E&C, Govt. of TS
4.	Mr. Chiranjiv Choudhary, IFS		Principal Chief Conservator of Forests, (CAMPA, SF), Government of AP
5.	Ms. Mukti Bosco		CEO, Healing Fields Foundation
6.	Mr. P. Mohanaiah		Former Chief General Manager, NABARD
7.	Ms. Savita Mahajan		Former Dy. Dean, ISB
8.	Mr. NV Ramana		Former CEO, BASIX and ITC Group
9.	Prof. Shambu Prasad		Faculty, IRMA
10.	Prof. Sudha Rani		Professor, Ambedkar University
11.	Dr. W.R. Reddy, IAS (Retd)		Ex DG, NIRD & PR
12.	Mr. T.C.S Reddy	Ex-Officio Members	MD & CEO, APMAS
13.	Mr. N. Madhu Murthy		Executive Director, APMAS
14.	Ms. A Kalamani		Consultant, APMAS
15.	Ms. Meera Shaik		Director, Telangana State Development Planning Society (TSDPS)
16.	Ms. Kamalamma		TLF President, Srikakulam, AP
17.	Ms. Usha Rani		ZS President, Nizamabad, Telangana
18.	Ms. Suvarna		TLF President, Adilabad, Telangana
19.	Ms. Shanti Kumari		ZS President, East Godavari, AP



## ABREVIATIONS

<b>AGEEWA</b>	Achieving Gender Equality through Empowering Women in Agriculture
<b>BIU</b>	Bio Input Unit
<b>BOD</b>	Board of Directors
<b>BRC</b>	Block Resource Centre
<b>CEF</b>	Community Enterprise Fund
<b>CHC</b>	Custom Hiring Centre
<b>CRP-EP</b>	Community Resource Person- Entrepreneurship Program
<b>CLF</b>	Cluster Level Federation
<b>FDC</b>	Farmer Development Centre
<b>FFS</b>	Farmer Field School
<b>FIFA</b>	Federation of Indian FPOs and Aggregators
<b>FPC</b>	Farmer Producer Company
<b>FPO</b>	Farmer Producer Organisation
<b>GIC</b>	Green Innovation Centre
<b>GIZ</b>	Deutsche Gesellschaft für Internationale Zusammenarbeit
<b>GoAP</b>	Government of Andhra Pradesh
<b>GDP</b>	Gross Domestic Product
<b>HMWSSB</b>	Hyderabad Metropolitan Water Supply and Sewerage Board
<b>ICT</b>	Information, Communication Technology
<b>IFS</b>	Integrated Farming Services
<b>IRMA</b>	Institute for Rural Management, Anand
<b>LED</b>	Light Emitting Diode
<b>MACS</b>	Mutually Aided Co-operative Societies Act
<b>MEPMA</b>	Mission for Elimination of Poverty in Municipal Areas
<b>MoU</b>	Memorandum of Understanding
<b>MSME</b>	Micro small and medium enterprises
<b>MT</b>	Metric Tonne
<b>NAFED</b>	National Agricultural Cooperative Marketing Federation of India Ltd.
<b>NAFPO</b>	National Association of FPOs
<b>NABARD</b>	National Bank for Agriculture and Rural Development



<b>NCDC</b>	National Cooperative Development Corporation
<b>NIRD &amp; PR</b>	National Institute of Rural Development & Panchayati Raj
<b>POPI</b>	Producer Organisation Promoting Institution
<b>PPC</b>	Primary Processing Centre
<b>PSS</b>	Price Support Scheme
<b>RDT</b>	Rural Development Trust
<b>RSA</b>	Resource Support Agency
<b>SFAC</b>	Small Farmers Agribusiness consortium
<b>SPMS</b>	Sri Padmavathy Mahila Abhyudaya Sangham
<b>SVEP</b>	Start-up Village Entrepreneurship Program
<b>ZBNF</b>	Zero Budget Natural Farming

## PARTNERS, DONORS AND COLLABORATORS

### Partners



### Donors

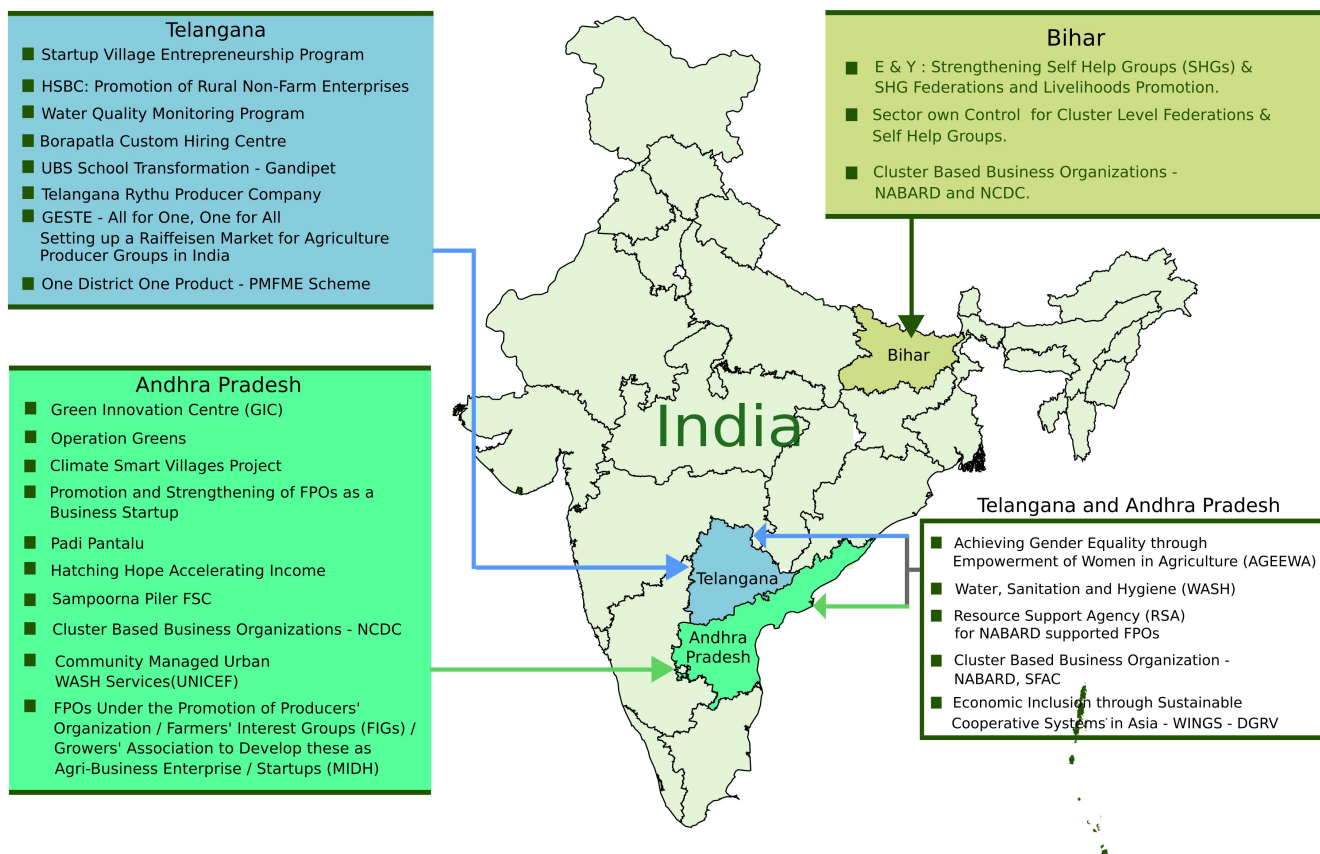


### Collaborators



## WHERE WE WORK

### APMAS Program Area



## WHAT WE DO

### Stream 1: Building Social Capital

**Sector Own Control:** Member-control and self-reliance for sustainability of the SHG movement

**Start-up Village Entrepreneurship Programme:** Stimulate economic growth and reduce poverty and unemployment in the villages by helping to start and support rural enterprises

**Promotion of SHGs in Bihar:** Empower the rural poor to access entitlements through promotion & strengthening of 2000 SHGs, 100 VOs and 6 CLFs in two blocks in Saran district, Bihar

**WASH:** Address financial barriers and enhance access to safe drinking water and sanitation and facilitate WASH loans through SHG platforms in a collaborative mode

**Urban WASH:** Support an evidence-based innovation and Community Managed Urban WASH Services in select ULBs of Andhra Pradesh

**CWQM:** Ensure supply of clean drinking water through water quality monitoring and testing in the slums of Hyderabad

### Stream 2: Natural Resource Management and Livelihoods

**Green Innovation Centre:** Enhance the production, productivity and profitability of farmers across the tomato value chain through promotion and strengthening of FPOs with special focus on women and youth covering 15000 farmers in Chittoor district, Andhra Pradesh

**AGEEWA:** Achieve gender equality through enabling institutional platforms of the women in agriculture in Ananthapur district of Andhra Pradesh and Yadadri district of Telangana

**Climate Smart Villages:** Strengthen and support people's organizations for undertaking mitigation and adaptation measures in the agriculture and allied sectors to cope with climate change in drought prone regions in Ananthapur district of Andhra Pradesh

**Promoting FPOs as Business Start-ups:** Increase the contribution of the agri-business sector to the State's GDP substantially

**Operation Greens:** Value-chain development through establishment of post-production infrastructure and capacity building of FPOs

**Padi Pantalu:** Achieve food and fodder security through sustainable farming and alternate livelihoods for the small and marginal farmers with focus on women and youth

**Borpatla CHC:** Promote and capacitate the FPO to practice sustainable agricultural practices and undertake value chain interventions through collective procurement and marketing

**NABARD RSA:** Provide capacity building and mentoring support to POPIs and FPOs

**CBBO:** Provide holistic and broad-based supportive ecosystem to FPOs for overall socio-economic development and wellbeing of agrarian communities

**Sampoorna:** Achieving comprehensive development through promotion of sustainable agriculture, value chain management, livestock management and quality of education in schools in the Pileru region of Chittoor district, Andhra Pradesh

### Stream 3: Innovations & Pilots

**UBS, Gandipet:** Provision of infrastructural facilities to government school in Gandipet, Hyderabad



## HIGHLIGHTS 2020-2021

- Initiated intensive COVID-19 relief operations in a mission mode in strengthening market linkages to increase remunerative prices for the farmers through FPOs and providing much-needed relief to their member-farmers and to the poor and the migrant families in urban areas of Hyderabad and in towns of our operational areas
- During the Covid 19 nation-wide lockdown period, 2,267 MT tomatoes were supplied to tomato processing industries; Sunsip Agro Processors & Foods and Inn benefitting 1018 farmers
- Ms. Krishna Radha, President of M-tomato Federation in Chittoor was awarded “Woman Game Changer in Agriculture” for her excellent work in agriculture and FPO Management
- Published “Anubhava: Reflections by Practitioners” a compendium of case studies to showcase the work done by APMAS
- Launched youtube channel “Rythu Kosam” to provide advisory services to farmers through digital platform
- Empanelled as Cluster Based Business Organisation by SFAC, NABARD and NSDC to promote FPOs in Andhra Pradesh, Telangana and Bihar
- Empanelled as Resource Support Agency by NABARD, Telangana to provide capacity building and mentoring support to FPOs
- Initiated four projects; a project to promote enterprises with financial support from HSBC in Telangana; Padi Pantalu project for ‘Achieving Food and Fodder Security through Sustainable Farming’ in Kurubalakota and Valmikipuram mandals in Chittoor district of Andhra Pradesh with the support of AEIN, Luxembourg; and a project on promotion of WASH practices in urban areas in AP with the support of UNICEF; and credit linkage for WASH practices in AP & Telangana with the support of water.org
- Three-day workshop held on training and facilitation by David & Debbie was stimulating for the staff to be innovative and creative in designing participatory training programs
- Organised a National ToT on Governance and Management of FPOs
- Supported 38 Tribal FPOs and 54 MSMEs in 4 ITDA areas in Telangana under UNDP project
- Signed MoU with National Association of FPOs and in partnership with NAFPO and IRMA, organised a South India FPO workshop to address major challenges and contributed to the strategy discussions of SFAC to promote 10,000 new FPOs in the country
- Signed formal agreements with Samunnati to provide financial and capacity building services to FPOs and with Andhra Pradesh Food Processing Society (APFPS) for implementation of Integrated Tomato Value Chain Development Project
- Entered into partnership with Social Venture Partners (SVP); Sri Padavathi Mahila University, Tirupati and renewed MoU with MANAGE

## PROGRESS 2020-2021

### Stream 1: Building Social Capital

#### 1. Sector Own Control

**Objective:** Member-control and self-reliance for sustainability of the SHG movement and FPOs

##### Achievements

- Trained 30 resource persons (resource pool)
- Taken up covid relief to supply food grains and spread awareness on covid appropriate behaviour
- Trained VOs on social security schemes, AGMs, NPA Management, role and responsibilities of sub-committees
- Translated 6 self-learning modules for BoDs of FPOs into five Indian languages – Kannada, Odia, Gujarati, Marati and Hindi in collaboration with other institutions



#### 2. Start-Up Village Entrepreneurship Programme

**Objective:** Stimulate economic growth and reduce poverty and unemployment in the villages by helping to start and support rural enterprises in Telangana

##### Achievements

- Formed BRCs in two blocks of Narayankhed and Chandrugonda and selected Office Bearers (OBs)
- Trained CRP-EPs on 9 modules of enterprise promotion
- Grounded 211 enterprises in Narayankhed and 126 enterprises in Chandrugonda and disbursed CEF to the entrepreneurs



### 3. Strengthening SHGs & Federations and Livelihood Promotion in Bihar

**Objective:** Empower the rural poor to access entitlements through promotion and strengthening of 2000 SHGs, 100 VOs and 6 CLFs in two blocks in Saran district, Bihar

#### Achievements

- Promoted 2 new CLFs and trained 8521 SHG members on different aspects of governance, management and legal compliances of SHG Federations as part of promotion of model CLFs
- Reached 536 individuals through trainings on SHG bookkeeping, sub-committee functioning, legal compliances etc
- Promoted 1651 SHGs, 118 VOs and 1 CLF in two Blocks with zero defunct SHGs
- Organised livelihood trainings to 3300 participants from 110 VOs
- Taken up collective marketing of agri inputs by 62 VOs
- Income increased by 15% to 20% due to seed treatment, integrated pest and disease management



### 4. WASH

**Objective:** Address financial barriers and enhance access to safe water and sanitation and facilitate WASH loans through SHG platforms in a collaborative mode

#### Achievements

- Developed IEC materials for awareness programs and trainings; and trained the field functionaries (OBs and RPs) and 30 thousand women on WASH
- Established partnership with MEPMA, RDT, SPMS and PEACE
- Facilitated 2168 WASH loans





## 5. Urban WASH

**Objective:** Support an evidence-based innovation and Community Managed Urban WASH Services in select ULBs of Andhra Pradesh

### Achievements

- Conducted project launching workshops in the operational ULBs
- Project team participated in 9 TLF & 121 SLF meetings to orient 1863 federation members on WASH
- 26 women have started waste segregation and preparation of hoe compost
- Identified the households practising open defecation and counselled them for utilizing the existing toilet facilities at their door step



## 6. Community Water Quality Monitoring

**Objective:** Ensure supply of clean drinking water to the slums of Hyderabad through water quality monitoring and testing

### Achievements

- Trained 120 SHG members on testing process
- Tested water quality in 120 slums on a regular basis by SHG women volunteers



## Stream 2: Natural Resource Management and Livelihoods

### 1. Green Innovation Centre

#### Objectives

- Undertake and up-scale tomato value chain development interventions and innovations in Madanapalle Cluster of Andhra Pradesh
- Provide capacity building and handholding support to 8 FPOs to develop them into viable and sustainable farmer-owned enterprises engaged in tomato value chain
- Scale-up interventions and innovations taken-up under GIC project to cover 15,000 farmers
- Transfer of knowledge, approach and experience of strengthening and achieving sustainability of FPOs across and outside the state of Andhra Pradesh and India

#### Achievements

- During the Covid 19 nation-wide lockdown period, 2,267 MT tomatoes were supplied to tomato processing industries: Sunsip Agro Processors & Foods and Inn benefitting 1018 farmers
- Mobilized 7974 farmers into 8 mandal level FPOs
- Conducted 359 events including trainings, meetings etc and trained 4604 farmers on Tomato value chain activities particularly Package of Practices (POP)
- Koundinya FPC, Palamaneru and V.Kota FPO have established Farmer Development Centres in collaboration with e-fresh Agri-business solutions, Hyderabad to supply agri-inputs, smart solutions, farm equipments to farmers
- Promoted package of practices through farmer field school (FFS) in 15 demonstration plots
- Ms. Krishna Radha, President of M- Tomato federation received the “Game Changer – women in Agriculture” award from GIZ, Germany
- Established solar dehydration units in 8 project locations and piloted processing yielding good results. 196 Kg of dried tomatoes were sent to S4S technologies
- Completed gross margin study with 247 farmers on tomato value chain and observed that productivity has increased to 64.21 Tonne/hectare
- M-Tomato become the member of Federation of Indian FPOs and Aggregators (FIFA) promoted by NAFED
- Established two new Bio Input Units (BIUs) in Valmikipuram and Kurabalakota mandals
- Nimmanapalle FPO has crossed business turnover of Rs. 1 Cr & M-tomato federation Rs. 2.85 Cr
- Conducted livelihood virtual summit with Access on emerging technologies in tomato value chain
- Established credit linkages with Samunnathi and got sanctioned 3.29 lakh for Nimmanapalli FPC on cash credit basis and 2.63 lakh for Maryadaramannapatnam FPC
- Launched YouTube channel, “APMAS-RythuKosam” for dissemination of innovations, best practices, and package of practices. Uploaded 10 videos and got 14,473 views and 369 subscriptions





- 3,181 farmers are informed through Whatsapp on daily advisory services on Tomato POP, nursery management and livestock
- Usage of Plantix app by 688 smart phone farmers have now access to plant health management
- M Tomato FPC Ltd entered into collaboration with Coramandel International Ltd for procuring their products on whole sale rates
- Initiated solar cold room by M tomato FPC Ltd in collaboration with Sustain+ technologies



## 2. AGEEWA

### Objectives:

- Promote and Strengthen sustainable Women FPOs
- Capacitate Women FPOs in practicing sustainable agricultural practices and undertaking value chain interventions through collective procurement and marketing
- Support and capacitate landless women with supplementary livelihood opportunities
- Support advocacy platforms of women farmers to influence the authorities for accessing various services and assertion of their rights as farmers

### Achievements

- Promoted 118 demo plots to demonstrate package of practices
- Trained 612 women farmers on legal compliances, productivity enhancement and marketing
- Trained 69 leaders on business activities of FPOs and they participated in exposure visit
- 30 landless women received capital support to start supplementary livelihoods
- 34 women farmers participated in advocacy meetings at various levels



### 3. Climate SMART Village

**Objective:** Strengthen and support people's organizations for undertaking mitigation and adaptation measures in the agriculture and allied sectors to cope with climate change in the project villages of drought prone regions in the state of Andhra Pradesh

#### Achievements

- Income of 650 farmers increased by 20% through adaption of ZBNF, IFS and crop diversification
- Promotion of nutrition through kitchen gardens set up by 600 households and millet cultivation taken up by 98 farmers in 38 hectares
- Established solar-powered tamarind processing unit to reduce women's drudgery in post-production
- Provided LED lights to 141 households and 53 improved cook stoves to reduce greenhouse gas emission
- Promoted high density plantation in two schools of Gudibanda mandal and planted 6220 saplings
- Trained 172 farmers on ZBNF and package of practices
- Created alternative income sources to 30 poorest of the poor households



### 4. Promoting FPOs as Business Start-Ups

#### Objectives

- Reduction in the cost of cultivation
- Increased income through collective procurements of inputs
- Produce aggregation for better marketing

#### Achievements

- Mobilized 5260 members into 12 FPOs with a cumulative share capital of Rs. 76.69 lakh
- Trained 70% of the staff on governance and business development of FPOs; 40% of BoD on systems, governance and business development of FPOs; all 12 FPOs participated in exposure visits
- Linked 6 FPOs with AP MARKFED & OILFED for output marketing of maize, bengalgram, groundnut and paddy procurement under PSS; enrolled 12 FPOs in eNAM, NeML and MSME
- Established input shops by all 12 FPOs and CHCs by two FPOs in Kurabalakota and Valmikipuram





The Horticulture department sanctioned another 10 FPOs and the following are the achievements:

- Completed identification of 10 clusters in 3 project districts and baseline in 10 mandals
- Trained 70% of staff on FPO concept and good governance and conducted awareness programs for 60% of the promoters/BoD
- Mobilised 2170 members as shareholders in 10 FPOs with a cumulative share capital of Rs. 13.36 lakh
- Registered Seven FPOs are registered under MACS Act



## 5. Operation Greens

**Objective:** Promote value-chain development through establishment of infrastructural facilities and capacity building of FPOs

### Achievements

- Conducted 51 FFS sessions and trained 231 farmers
- Identified sites for construction of PPC in 6 mandals and registered in 4 mandals
- Organized technical trainings to 571 farmers
- Provided advisory services to 3141 farmers through whatsapp

## 6. Padi Pantalu

**Objectives:** Promotion of sustainable farming practices to enhance food security for the households and fodder resource base to ensure fodder security for the livestock

### Achievements

- Reached 1572 farmers through project activities
- Designed and grounded integrated fodder development plots by 14 entrepreneurs (11 women)
- Promoted Suryamandalam model of nutria garden and grounded by 8 progressive farmers
- 15 farmers including 10 women farmers promoted Five layer models
- Organised two millet festivals and one woman entrepreneur established millet store to sell ready to cook millet products
- Introduced Hydroponic fodder cultivation system to the farming community



## 7. Custom Hiring Centre, Borpatla

**Objective:** Promote and strengthen the farmer producer organizations (FPO) to practice sustainable agricultural practices and undertake value chain interventions via collective procurement and marketing

### Achievements

- Mobilised 186 farmers as shareholders in the FPO
- Procured CHC equipment worth Rs. 33,90,000 including rotavator, hay baler, dozer elverl, tractor, full cage wheel, agri residue shredder and cultivator
- Established linkages with Mulkanoor Cooperative Society, eFresh Agri Business Ltd., Coromandel and Mahindra
- The govt. of Telangana allotted 1.2 acres of land to the FPO for construction of building for CHC
- TS MARKED is supplying fertilisers to the FPO on “Free on Load” basis





## 8. Resource Support Agency to FPOs

**Objective:** Provide capacity building and mentoring support to POPIs and FPOs supported by NABARD in Rayalaseema region of Andhra Pradesh and Telangana

### Achievements (Andhra Pradesh)

- Trained 47 FPO CEOs on legal compliances, input supply and bookkeeping
- Conducted two rounds of trainings for 290 BoDs on governance and management
- Conducted two zonal level meetings to facilitate credit linkages for FPOs
- Developed business plans for 47 FPOs and supported FPOs in establishing market linkages with eFresh and local input companies



### Achievements (Telangana)

- Trained 54 POPI staff, 73 FPO CEOs and 345 BoDs on FPO systems, governance and management
- 12 FPOs achieved A grade, 47 B, 8 C and 6 D and 21 FPOs have more than 400 shareholder members



## 9. CBBO Projects

**Objective:** Provide holistic and broad-based supportive ecosystem to FPOs for overall socio-economic development and wellbeing of agrarian communities

### Achievements

- APMAS was empanelled as CBBO by three agencies – SFAC (10 FPOs), NABARD (9 FPOs) and NCDC (12 FPOs) to promote FPOs in Andhra Pradesh, Telangana and Bihar
- Signed MoU with SFAC and initiated the work
- Conducted DMC meetings with the officials in three districts of Telangana





## 10. Sampoorana Project

**Objective:** Achieving comprehensive development through promotion of sustainable agriculture, value chain management, livestock management and quality of education in schools in the Pileru region of Chittoor district'

### Achievements

- A total of 602 members have become shareholders in the FPO
- FPO made a turnover of Rs.41,00,000 through input marketing benefitting 525 shareholders
- Conducted 21 animal health camps benefitting 1310 farmers from 22 villages
- Relay cropping in groundnut field is demonstrated by progressive farmers in 15 demo plots
- Conducted 8 FFSs in two mandals
- As part of covid relief activities, the FPO supplied groceries and vegetables to 740 families
- Distributed 1.5 tonnes of maize seeds to 43 farmers; fertilizers; super Napier fodder; 20 chicks per household to 90 shareholders; 18 chaff cutters and 62 mineral bricks to 62 farmers
- Supplied safe drinking water to 22 government schools, 2 colleges and 8 anganwadi centres



## Stream 3: Innovations and Pilots

### 1. UBS, Gandipet

**Objective:** Provision of infrastructural facilities to the school and facilitate life skills and socio-emotional learning of the students through introduction of co-curricular and extra-curricular activities

**Achievements:** Constructed a new school building consisting of four additional classrooms, new toilets and a compound wall and renovated existing toilets for the school

## CAPACITY BUILDING

During the year 2020-2021, conducted 56 training programs at head office, 1377 training programs in the project locations, 15 virtual trainings and a total of 38,837 participants got trained.

**Project-wise training details are given below:**

Project	Number of Trainings	Number of Participants
AGEEWA-AP	24	795
AGEEWA-TS	18	626
All APMAS	1	21
CSVP	74	1576
DGRV	2	51
ENABLE NETWORK	3	99
EY	66	1290
Sampoorna	13	228
G4	1	10
GIC	324	5100
Horticulture AP	1	14
NABARD RSA	58	1598
NABARD Project	572	16210
Paadi Pantalu	5	147
Policy Charcha	8	249
Samunnati	5	90
SFAC Telangana	25	1227
SOC DGRV	4	101
SVEP	7	117
UNDP	165	7461
WASH	4	310
Water.org	68	1517
<b>Grand total</b>	<b>1448</b>	<b>38837</b>

## HUMAN RESOURCES

APMAS - Employees & Consultants for the year (2020-2021)						
APMAS Regular Employees						
#	Position	Male	%	Female	%	Total
1	Management	2	100	0	0	2
2	Directors and Joint Directors	1	50	1	50	2
3	Managers	18	90	2	10	20
4	Officers	21	72	8	28	29
5	Program Support	20	69	9	31	29
6	Office Assistants and Drivers	9	100	0	0	9
	<b>Total</b>	<b>71</b>	<b>78%</b>	<b>20</b>	<b>22%</b>	<b>91</b>
APMAS Consultants, FPO-CEOs & Interns						
#	Position	Male	%	Female	%	Total
1	Consultants	13	72	5	28	18
2	FPO-CEOs & Interns	8	50	8	50	16
	<b>Total</b>	<b>21</b>	<b>62%</b>	<b>13</b>	<b>38</b>	<b>34</b>
	<b>Grand Total</b>	<b>92</b>	<b>74%</b>	<b>33</b>	<b>26%</b>	<b>125</b>
	On Rolls	91				
	Consultants, FPO-CEOs and Interns	34				
	<b>Total</b>	<b>125</b>				

## FINANCES

(INR Lakh)

Particulars	As on 31.03.2021	As on 31.03.2020	Increase/ (decrease)	% increase / decrease	Note
Grants & Contributions	1,332.23	988.40	343.83	34.79	1
Interest Income	8.99	10.59	-1.60	-15.11	2
Other Income	46.73	43.92	2.81	6.40	3
Excess provision of Gratuity/Leave encashment	21.20	-	21.20		4
	1,409.14	1,042.90			
Staff Salaries	451.62	478.31	-26.69	-5.58	5
Program Expenditure	1,016.34	1,062.30	-45.96	-4.33	6
Covid Expenditure	82.57	-	82.57		6
Total Expenditure	1,334.07	1,264.43	69.64	5.51	
Surplus generated by APMAS	8.38	11.98	-3.60	-30.03	
Liabilities	431.81	345.79	86.03	24.88	7
Assets	449.35	352.84	96.51	27.35	8

1. The increase in grants during the year is due to addition of New Projects funded by UNICEF, UNDP, and WATER.org. Contribution received is Rs.153 lakh from AP horticulture department during the year and whereas in 2019-2020, it was Rs.49.68 lakh only.
2. The decrease in interest income is mainly due to reduced rate of interest during the year
3. Other income has increased marginally during the year
4. We have made an adjustment as provision (written back) for Gratuity and leave encashment to match the liability quote received from LIC
5. There is a decrease in staff salaries which can be attributed to discontinuation of leave encashment policy from 01.04.2020.
6. There is a decrease in Program Expenditure due to Covid Pandemic and subsequent lock down. But there is Covid relief expenditure to the extent of Rs.82 lakh. The Covid Relief Expenditure is funded by Donors; Azim Premji Philanthropic Initiatives, Aurobindo Pharma Foundation and AEIN
7. The increase in liability is mainly due to receipt of the following grants in advance as on 31.03.2021 HSBC- New project (Rs.151.13 lakh) and UBS – second phase (Rs. 17.88 lakh)
8. There are additions of assets in the form of Computers, Vehicles, Furniture etc to the extent of Rs.17.34 lakh and hence increase can be seen during the year
9. Opened our SB a/c with SBI Main Branch New Delhi as part of FCRA compliance
10. Completed donor related audit of E&Y, GIZ and the final reports awaited.

## Annexure 1: APMAS@20 ears – Glimpses of the journey for two decades

### APMAS Journey 2001

- Registered as a public Society on 14 June 2001 and became functional from 1 July 2001 with a 20-member governing Board, headed by Dr. P Kotaiah, former chairperson of NABARD and Sri CS Reddy, who was till then the Director of CARE India, Andhra Pradesh as the founder CEO
- A five-year business plan was developed and submitted to DFID (Department for International Development, UK) and CARE in July 2001 for approval and channelizing DFID funds through CARE
- Developed partnerships with APRLP (Andhra Pradesh Rural Livelihoods Project) and APDPIP (SERP)
- Began work in three core areas; Quality Assessment, Quality Enhancement (Capacity Building) and Research & Advocacy
- Started work in three pilot districts; Adilabad, Cuddapah and Prakasam and subsequently in adjoining districts
- Conducted SHG Status Study in Adilabad, Cuddapah and Visakhapatnam districts, covering 291 SHGs

### APMAS Founding Directors

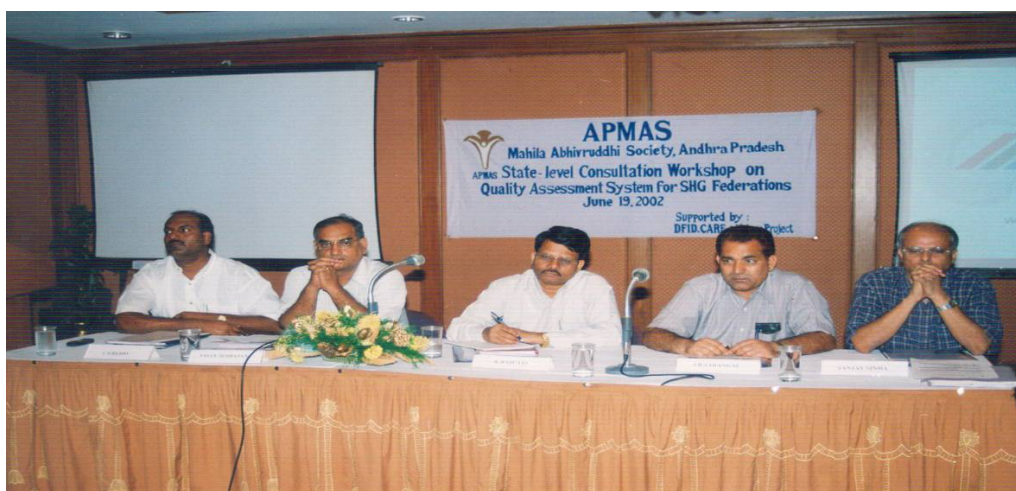
					
Dr. P. Kotaiah	Dr. Nandita Ray	Mr. T.C.S. Reddy	Mr. Vijay Mahajan	Mr. S.P. Tucker	Mr. K. Raju, IAS





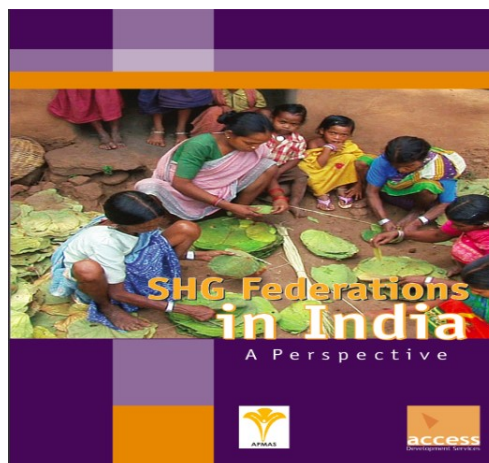
## APMAS Journey 2002

- Mahila Sadhikaratha, a Telugu monthly magazine on women's empowerment and poverty reduction was brought out for the first time. This magazine continues to be published on a monthly basis till date.
- APMAS website was launched and has been periodically updated ever since
- Organized a state level consultation workshop on Quality Assessment System for SHG Federations in July 2002
- Developed SHG Federation Quality Assessment Tool called 'GRADES' for rating and initiated our services
- On a request from North Eastern Region Community Resource Management Society (NERCRMS), Shillong, a study was conducted to assess Micro Finance Institutions (MFIs) of Ukhrul District in Manipur
- FCRA registration was done on 30 October 2002



## APMAS Journey 2003

- A formal understanding was reached with SERP to establish and nurture District Resource Persons to support capacity building efforts in Adilabad, Kadapa and Ongole
- APMAS conducted its first National Workshop on SHG Federations in collaboration with major stakeholders to facilitate sharing and learning among all concerned and to evolve a set of best practices and policy guidelines for SHG federations
- Two principal donors DFID and CARE appointed external consultants to evaluate the performance of APMAS and to indicate areas of development
- Worked in collaboration with MANAGE and Department of Agriculture, Government of Andhra Pradesh to develop guidelines for the formation of Rythu Mitra Groups (RMGs)
- Conducted a study on compendium in microfinance in AP for Andhra Bank
- Conducted three more studies on quality of SHGs at a national level and SHG bank-linkage study in 8 districts





## APMAS Journey 2004

- Began initiatives in the area of Livelihoods promotion in collaboration with Aga Khan Foundation (AKF) and developed a detailed strategy and work plan to begin the work under the outreach component of the SCALE programme
- Initiated the concept of building high quality and vibrant Mandal Samakhya of SHGs to serve as Model Mandal Samakhya in 11 mandals of 5 districts
- Facilitated a two-day State Level Workshop on 'GO-NGO Collaboration' attended by Dr. Y. S. Rajasekhara Reddy, the then Chief Minister of AP, Shri. D. Srinivas, Minister for Rural Development, Secretaries and Commissioners of various departments of government of Andhra Pradesh and 200 NGO representatives
- AP livelihoods status study was initiated to collage the approaches and promotional practices of the various programs implemented by GOAP and NGPs and to compile the reasons for success and failures in livelihoods promotion
- APMAS constituted 'Consultative Forum' to provide inputs for shaping policies and the decision-making process at its Board level. The Consultative Forum consisted of twenty-three members from the 23 districts of Andhra Pradesh.
- Conducted a national level study for CGAP on 'Financial Analysis of SHGs in India: A Value for Money'



### APMAS Journey 2005

- Began collaborating with MEPMA (Mission for Elimination of Extreme Poverty) for promotion and strengthening of SHGs and their federations in urban areas
- Started providing capacity building support to SERP in 14 clusters (8 districts) Pileru, Palamaneru, Chittoor, LR Palli, Aluru, Guntakal, Nalamada, Makthal, Gadwal, Parigi, Chevella, Kama Reddy, Chennure and Bijjuru.
- Provided capacity building services at three levels; cluster, district and state – with different degrees of intensity
- Taken up 19 outside assignments focusing on analyzing and strengthening the SHGs



### APMAS Journey 2006

- Commissioned an independent assessment by Prof Hans Dieter Siebel, development consultant from Germany and based on the recommendations, developed five year strategy for 2006 to 2011
- As per the new business plan developed for 2006-2011, APMAS' Vision was also modified to suit its decision to consolidate in Andhra Pradesh and expand to other States. The New Vision envisaged was: 'A sustainable Self Help Movement in India'.
- Initiated Late Sri Smarajit Ray memorial lecture series on 19 November 2006. The first memorial lecture was delivered by Dr. Y. Venugopal Reddy, the then Governor, Reserve Bank of India on Rural Banking.
- Livelihood initiatives started in five clusters with the support of Aga Khan Foundation as part of SCALE programme
- Entered into a technical collaboration with INWENT, Germany and DGRV, Germany for developing a 'sector own control' (SOC) model for SHG federations.
- DFID/CARE core support came to end by December 2006





### APMAS Journey 2007

- The concept of National Network of Resource Organizations (NNRO) to strengthen the SHG movement in the country was evolved and piloted. APMAS played a proactive role as the coordinating agency of the NNRO. Besides APMAS, Chaitanya, Centre for Microfinance (CMF), Indian School of Microfinance for Women (ISMW) and Reach India became its members.
- Established SHG Learning Centre to conduct various flagship training programs and workshops, with funding from DFID/CARE and AKF India.
- Sector Own Control (SOC- Swayam Niyamtrana Udyamam (SNU) in Telugu) is a new initiative aimed at self regulation of SHGs and their federations with funding support from inWEnt and DGRV, Germany in February 2007
- Undertook an international assignment to strengthen and provide capacity building support to Community Based Microfinance Institutions (CBMFIs) in Thailand at the request of Raks Thai Foundation
- Facilitated a Policy Delegation to Germany to learn about the system of self-regulation in the cooperative banking sector in Germany
- Published a national report on the Status of SHG Federations in India and organized a national workshop with more than 550 participants from across India



## APMAS Journey 2008

- Initiated CRP strategy and 21 external CRP teams have been formed and best practices were shared with SHG members in 8 districts; Ananthapur, Chittoor, Mahabubnagar, Adilabad, Kaddapa, Kurnool, Rangareddy and Nizamabad
- The idea of ENABLE was piloted to promote a national network of resource organizations, with support from Ford Foundation.
- To strengthen the SHG federation movement throughout India, APMAS took the lead role in organizing a national conference on SHG federations in collaboration with the Government of India, the Department of Rural Development of GOAP, Society for Elimination of Rural Poverty (SERP), NABARD and the National Network of Resource Organizations (NNRO) during the month of February 2008
- Expanded the operations to other states of Bihar, UP and Orissa
- Established offices in Patna and Lucknow for implementing Sir Dorabji Tata Trust (SDTT) supported programme for strengthening SHG movement
- Signed MoU with Women Development Corporation, Bihar for three years to strengthen SHGs and SHG Federations
- APMAS in collaboration with SERP and DGRV, Germany initiated a pilot project among SHGs and their Federations in Kamareddy area covering 6 mandals in Nizamabad district of Andhra Pradesh to promote Sector Own Control (SOC) or Swayam Niyantrana Udyamam (SNU) in Telugu





## APMAS Journey 2009

- APMAS received Rs.50 million from the Planning Commission, Government of India to construct and acquire its own premises for an 'Office and Learning Center'.
- 2009 was an important year for the evaluation of NNRO. During the year, NNRO underwent a major transformation from the pilot phase to a program, and in the process received a new name (Enable), vision, mission, goal and new medium-term plan.
- An important initiative was a collaborative effort of PRADAN and APMAS to train the project staff of Madhya Pradesh District Poverty Initiatives Project (MPDPIP)
- Collaborated with SERP to work with twin objectives of creating a strong social capital of trained personnel and formation of 31 Resource Mandals and 62 Model VOs in 14 clusters of 8 districts in AP
- Organised a national workshop on Self Regulation System for SHG Institutions to disseminate the experience and learning from the pilot project of SNU
- Initiated a programme of providing access to clean water and sanitation to 30 slums in 3 towns as a pilot programme with the support of MSDF and MEMPA
- Commissioned an independent review of APMAS's support to IKP clusters by Shri.Deep Joshi and based on the recommendations, strategy of APMAS was modified and decided to take up direct field implementation for demonstration and learning.
- An independent review of support to DLRCs was commissioned and lessons learnt were disseminated to Government of AP and other stakeholders.
- The year can be termed as a watershed year in the history of APMAS, it got sanctioned four mega watersheds for direct implementation in Adilabad & Ananthapur districts and signed an MoU with the Government of Andhra Pradesh



## APMAS Journey 2010

- Two more watersheds were taken up for direct implementation in Chittoor district
- Conducted a national level training on SHG federations and two regional workshops on Self Regulation of SHGs and SHG Federations in Kolkata and Guwahati.
- The year saw the microfinance crisis engulfing Andhra Pradesh, affecting the sustainability of SHGs in the state. APMAS organised a state level meeting of SHG representatives on the MFI crisis to explore practical and realistic suggestions from the SHG members and the ways and means to overcome the crisis.
- Efforts to have own office of APMAS cum training centre building in Hyderabad made a headway with the acquisition of a plot admeasuring 879.98 sq yards, at Plot 11 & 12, Tanesha Nagar, Manikonda Jagir, Pokkalawada Village, Rajendranagar Revenue Mandal, Hyderabad and the construction activity picked up.
- Organised an exposure visit to Germany to study the functioning of the cooperative sector for the representatives of APMAS, SEARP and SHG women leaders
- State side SHG study initiated in eight states (AP, Assam, Bihar, Gujarat, Karnataka, Maharashtra, Rajasthan, West Bengal) with the support from ENABLE partners



## APMAS Journey 2011

- Played a proactive role in promoting NGO partnership in National Rural Livelihoods Mission (NRLM) and actively supported the Planning Commission in preparing a background paper on NRLM in November 2011
- Conducted 2 national level, 10 state level training programmes and 11 flagship & immersion programmes
- Produced a promotional film on SNU (Swayam Niyantrana Udhayamam) in Telugu and a video



film (Hindi version) on SHG Federation promotional processes

- Received approval from NABARD for a major SHG promotion programme in Bihar to promote 4,000 SHGs and their federations with a total grant support of Rs.2.72 crores for a period of 5 years.
- NRLM recognised APMAS as National Level Resource Agency
- Taken up supporting State Governments of Bihar (empanelling NGOs) and Delhi (Mission Convergence) with funding support from the World Bank.
- Kick-started the SHG promotion in one block each in Bihar & UP with NABARD support
- APMAS undertook a Feasibility Study commissioned by Government of AP for establishing a specialized financial institution to lend to SHG federations



### APMAS Journey 2012

- Promoted Sadhikaratha Foundation, a section 25 not-for-profit company, to take up consultancy assignments to complement the work of APMAS on 13 January 2012.
- In collaboration with NABARD in Bihar and Uttar Pradesh, APMAS had taken up the responsibility of promoting nearly 5,000 SHGs and their federations
- Introduced a novel technique of Community Water Quality Monitoring Programme first of its kind in urban India in association with Hyderabad Metropolitan Water Supply & Sewerage Board (HMWS&SB) in Hyderabad slums
- Commemorating its fruitful and vibrant journey in the first decade, APMAS brought out a souvenir in English, titled "APMAS A Decade and Further ...A Resourceful Journey Through Self Help". On the eve of celebrating its first decade Mahila Sadhikaratha 'Special Issue' was brought out. Both these commemorative publications were released on 18 July 2012, on the occasion of the Smarajit Ray memorial lecture.

- Organised a **National Conference on Community Based Approaches for Inclusive Growth** under the aegis of ENABLE, the national network of seven like-minded resource organisations and APMAS as the anchor agency in Hyderabad from 13 to 15 December. More than 400 delegates from 17 states representing around 80 organisations participated in the mega event.



### APMAS Journey 2013

- APMAS in collaboration with the Coady International Institute, Canada organised an International Certificate course on Community Based Microfinance (CBMF) in Hyderabad during 11 to 23 February 2013. It was for the first time APMAS conducted such a course in India in collaboration with an international institute.
- Organized a dozen national level and almost equal number of state level conferences & workshops at Hyderabad, Mumbai, Delhi, Kolkata, and Guwahati
- As a resource organization for 'National Rural Livelihood Mission' (NRLM), APMAS got the opportunity to facilitate 'West Bengal State Rural livelihood Mission' (WBSRLM)
- APMAS jointly with 'Sadhikaratha Foundation' (SF) could bid and won a project in Bihar for 'Support Programme for Urban Reforms (SPUR) implemented by Government of Bihar and funded by DFID UK for 'Formation and Establishment of 45 Town Level Federations and State Level Federation of urban Self-Help Groups'

- The 'Paryavekshana Samakhya', in Kamareddy cluster anchored by APMAS in Nizamabad district of Telangana, got its legal entity through registration, the first of its kind in the state.
- NRLM recognised Kamareddy Resource Cluster in Nizamabad district of Telangana geared up to select and impart training to CRPs to take up capacity building processes in other states
- 1 August 2013 a tripartite agreement was reached between APMAS, MEPMA and the Planning Department, GoAP to provide strategic support to MEPMA in strengthening its decision support systems for effective implementation of the urban SHG programme, and enabling the SHG institutions to become sustainable and overcome challenges in the realm of urban poverty in the state.
- A research study on 'Quality and Sustainability of SHGs in Urban Areas of Andhra Pradesh and Telangana' was conducted by APMAS under the sponsorship of Government of undivided Andhra Pradesh and MEPMA



#### APMAS Journey 2014

- The dream of APMAS to function from its own 'Office cum Training Center' came true in early 2014. From mid January onwards APMAS started functioning from its present new address in Manikonda, Hyderabad.
- Under Bihar 'Support Program for Urban Reforms' (SPUR) the consortium of APMAS and Sadhikaratha Foundation got a contract to promote and strengthen 9000 women SHGs, 45 CLFs and one state-level federation in 45 towns of Bihar. The agreement was signed on 4 March



2014. The project started on 19 May 2014 and staff were deployed in all urban local bodies within first six months of the project (36 Project Officers, 12 Social Mobilisers and 105 Community Organizers besides a full time Project Manager).

- Entered into MOU with Bread for the World to take up a three-year project 'Promotion of Integrated Farming Systems and Farm based livelihoods (G4 – GO GREEN GROW GREEN) starting from April 2014 to March 2017 in Ananthapur and Chittoor districts. First ever FPO was registered under this project.
- Under active implementation of APMAS, Nallamada Mega Watershed in Ananthapur district of Andhra Pradesh received two DWMA state level awards. Adjudged first best in fund utilization category and second best in maintenance.
- Coordinated with the government of Andhra Pradesh in organizing a meeting with NGO representatives of the state addressed by Honourable Chief Minister Sri Nara Chandra Babu Naidu on Smart Village/SMART Ward initiative of the government. Also organized three regional workshops at Ananthapur, Vijayawada and Vishakhapatnam and one state level workshop in Hyderabad on Swacch Bharat Gramin.
- The study was initiated by DFID & IPE Global, APMAS along with CMS took up this study titled '*Understanding the SHG Programmes as Tool for Socio-economic Empowerment of Women in India and Low Income Countries*'.



### APMAS Journey 2015

- Conducted a study titled '*Understanding the SHG Programmes as a Tool for Socio-economic Empowerment of Women in India and Low Income Countries*' initiated by DFID and IPE Global
- SERP entered into a MoU with West Bengal State Rural Livelihood Mission (WBSRLM) to facilitate Resource Block strategy in one block (Pathar Prathima) of South 24 Paraganas district. APMAS on behalf of SERP provided technical and implementation support to WBSRLM in operationalising Resource Block strategy focusing on formation of new SHGs, strengthening of existing SHGs and revival of defunct SHGs.



- Green Innovation Centre pilot phase started from September 2015 onwards with the objective of promotion of FPOs to enhance production, productivity & profitability of 3000 farmers' especially small and marginal farmers in Ananthapur and Chittoor districts
- Gagillapur village in Qutbullapur mandal of Ranga Reddy district in Telangana state was the first village to be developed into a model village.
- Organised a national workshop in collaboration with DGRV on 'Women SHG movement: Making self-reliance meaningful through self-regulation' on 1& 2 December 2015
- Facilitated 'Swayam Sahayata Samuh' (SSS) in Ismailpur village of Kaler block in Arwal district, Bihar was adjudged the Best SSS and received award from NABARD
- The 'Best NGO Award' from Telangana Government on the eve of its first anniversary was presented to Ichoda watershed in Adilabad district
- New donor during the year was Ernst & Young (E&Y) Foundation to support initiatives in Dighwara and Garkha blocks, GIZ, Hörmann KG and Aurobindo Pharma Ltd.



#### APMAS Journey 2016

- APMAS initiated yet another project titled 'Maternal and Newborn Child Health' (MNCH) in partnership with 'Institute for Human Development' (IHD) and with the support from BMGF in August 2016. The operational areas are: Tirupati & Ongole towns in Andhra Pradesh and GHMC (Hyderabad) in Telangana.

- Grant agreement was signed between APMAS and Aurobindo Pharma Foundation on 5 April 2016 for a two year period in making these villages as models.
- Peyyalapalem model village has achieved 12 out of 20 non- negotiables of a smart Village in just one year of the project and received 'Janama Bhoomi Maa Vooru' award from the District Collector for its outstanding work in making the village Open Defecation Free in a very short span of time
- Established partnership with Hörmann KG for developing Gagillapur village in Ranga Reddy district as a model over a period of five years



### APMAS Journey 2017

- Green Innovation Centre (GIC) was established in Chittoor district in Andhra Pradesh to enhance the production, productivity & profitability of farmers across the tomato value chain through promotion and strengthening of FPOs with special focus on women & youth covering 4000 farmers.
- APMAS with the support of corporate funding took up a challenging task of transforming villages into Model Villages by adopting community driven sustainable models. Initiated work in three

villages; Gagillapur (Medchal-Malkajgiri district, Telangana), Borpatla (Sangareddy district, Telangana) and Peyyalapalem (Nellore district, Andhra Pradesh).

Gender and Nutrition project called MARPU' was initiated to address gender barriers for improved dietary diversification in pregnant and lactating women through Self Help Group platforms in urban slums.

- With the aim of 'Achieving Gender Equality through Enabling institutional platforms of the Women in Agriculture' AGEewa project was initiated in April 2017 with the support of AEIN, Luxembourg.
- Bread for the World has sanctioned Second Phase of G4 project started from April 2017 to March 2020
- Developed a six self-learning modules on FPO Governance and Management for FPO Board of Directors which are being translated into Telugu. Another six modules on the business of the FPOs will be developed soon.
- APMAS Organisational Strategy 2026 and was prepared and approved by the Board
- Several new projects got approved and grounded : Andhra Pradesh Drought Mitigation Project (APDMP) in Ananthapur district; Ernst & Young Foundation approved a new project for 3 years for strengthening SHGs & Federations in Gharka & Digawara Blocks of Bihar State and promotion of Agriculture based livelihoods; . DGRV approved 3-year project for the period January 2018 to December 2020 to scale up self regulation system for the SHG movement and to develop such a system for the FPOs in Telangana & AP
- Signed as MoU with Horticulture Department, Government of Andhra Pradesh for promoting 12 FPOs in 12 mandals of Ananthapur, Chittoor & Kurnool districts



### APMAS Journey 2019

- Organised a consultative workshop in Tirupathi on FPOs & Tomato Value Chain in partnership with Horticulture Department of AP Government and GIZ.
- In collaboration with world Vegetable Centre and GIZ, developed manuals, posters and Flip charts on vegetable nursery management and package of practices for tomato production



- Peyyalapalem Village in Nellore district anchored by APMAS with the support of Aurobindo Pharma to develop as Smart Village received State level Best Smart Village award
- Conducted a major research study for Stree Nidhi of Government of Telangana called 'Feasibility and Viability of Micro-enterprises in MEPMA area'.
- Initiated a climate smart villages project in Ananthapur district with the support of SEIN, Luxembourg reaching out to 800 farmers adopting mitigation and adaptation measures



#### APMAS Journey 2020

- Initiated intensive COVID-19 relief operations in a mission mode since 27 March 2020 in strengthening market linkages to increase remunerative prices for the farmers through FPOs and providing much-needed relief to their member-farmers and to the poor and the migrant families in urban areas of Hyderabad and in towns of our operational areas
- Signed MoU with National Association of FPOs and in partnership with NAFPO and IRMA, organised a South India FPO workshop to address major challenges and contributed to the strategy discussions of SFAC to promote 10,000 new FPOs
- Signed a formal agreement with Andhra Pradesh Food Processing Society (APFPS) for the implementation of 'Integrated Tomato Value Chain Development Project' in Madanapalle, Chittoor district, Andhra Pradesh



- Initiated Padi Pantalu project with the aim of 'Achieving Food and Fodder Security through Sustainable Farming' reaching out to 1400 farmers in Kurubalakota and Valmikipuram (Vayalapadu) mandals in Chittoor district of Andhra Pradesh
- Third Phase of AGEewa project started from January 2021 to strengthen women FPOs as successful business entities and to promote women leadership in FPOs
- Three day reflective workshop on training and facilitation by David & Debbie was stimulating and given much needed impetus for our staff to be innovative and creative in designing and conducting participatory training programs.





# V. NAGARAJAN & CO.

Chartered Accountants

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF MAHILA ABHIVRUDDHI SOCIETY, ANDHRA PRADESH

### 1. Report on the financial statements

We have audited the accompanying financial statements of **MAHILA ABHIVRUDDHI SOCIETY, ANDHRA PRADESH** (registered under the A.P. (Telangana Area) Public Societies Registration Act, 1350) which comprise the Balance Sheet as at March 31, 2021 and income and expenditure statement for the year then ended, and a summary of significant accounting policies and other explanatory information.

### 2. Management's responsibility for the financial statements

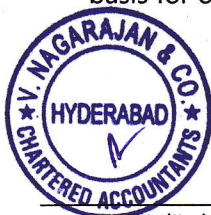
Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position and financial performance of the society in accordance with the Accounting standards issued by the Institute of Chartered Accountants of India. This responsibility includes the design, implementation and maintenance of internal controls relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

### 3. Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with the standards on auditing issued by the Institute of Chartered Accountants of India. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and the disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Society's preparation and fair presentation of the financial statements that in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of the accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.







# V. NAGARAJAN & CO.,

*Chartered Accountants*

## 4. Basis of our opinion

We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit. We report that:

- Proper books of accounts has been kept by the society as far as appears from our examination of the books.
- The Balance sheet and Income and Expenditure account dealt with by this report are in agreement with the books of accounts.
- The Balance sheet and Income and Expenditure statement dealt with by this report comply with the accounting standards issued by the Institute of Chartered Accountants of India to the extent applicable.
- No covenants of society have been violated.
- The activities of the society are in conformity with the objects of the society.

## 5. Opinion

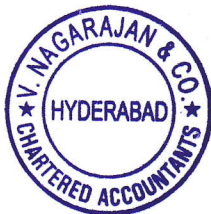
In our opinion, and to the best of our information and according to the explanations given to us, the financial statements give a true and fair view in conformity with the accounting principles generally accepted in India:

- (i) In the case of Balance Sheet, of the state of affairs of the Society as at March 31, 2021
- (ii) In the case of Income and Expenditure account surplus for the year ended on that date.

**Date:** 24<sup>th</sup> Sep 2021  
**Place:** Hyderabad  
**UDIN:** 21017799AAAAFX7188

*for V. Nagarajan & Co.,*  
*Chartered Accountants*  
ICAI Firm Reg. No.: 04879N

**A.G. Sitaraman**  
*Partner*  
M. No.: 017799



**MAHILA ABHIVRUDDHI SOCIETY, ANDHRA PRADESH**  
**BALANCE SHEET AS ON 31ST MARCH 2021**

Sources of funds	Reference	31-Mar-21	31 Mar 2020
		Total (Rs.)	Total (Rs.)
Loan fund	Sch-1	3,50,00,000	3,50,00,000
APMAS General fund	Sch-2	1,07,46,578	1,06,25,273
Asset acquisition fund	Sch-3	2,14,71,620	2,49,99,336
Current liabilities	Sch-4	3,85,57,944	2,88,44,807
Provisions	Sch-5	40,82,515	57,33,857
<b>Total</b>		<b>10,98,58,657</b>	<b>10,52,03,273</b>

Application of funds	Reference	31-Mar-21	31 Mar 2020
		Total (Rs.)	Total (Rs.)
Land & building	Sch-10	5,84,31,976	6,04,78,114
Furniture, Fixtures and Other Assets	Sch-10	64,59,310	79,40,888
Investments in Term Deposit	Sch-6	15,00,000	15,00,000
Current assets	Sch-7	1,40,43,408	1,94,78,286
Deposits & advances	Sch-8	45,71,204	46,61,776
Cash & bank balances	Sch-9	2,48,52,759	1,11,44,209
<b>Total</b>		<b>10,98,58,657</b>	<b>10,52,03,273</b>

Accounting Policies Sch-13  
Notes to Accounts Sch-14  
Schedules 1-12 form an integral part of these accounts.

**For V. Nagarajan & Co.**  
Chartered Accountants  
Firm Regn No.: 004879N

*T. Chandrasekhar*  
**T.Chandrasekhar**  
Director Finance

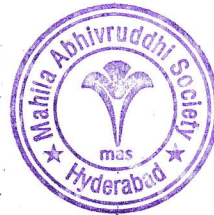
*T C S Reddy*  
**T C S Reddy**  
CEO & Managing Director

*A.G. Sitaraman*  
**A.G. Sitaraman**  
Partner/M. No.: 017799  
UDIN :

*P. Mohaniah*  
**P.Mohaniah**  
Member-Audit Committee

*K. Madhava Rao*  
**K. Madhava Rao**  
Chairman

Date: 24.09.2021  
Place: Hyderabad





**MAHILA ABHIVRUDDHI SOCIETY, ANDHRA PRADESH**  
**INCOME AND EXPENDITURE ACCOUNT FOR THE PERIOD ENDED 31 MARCH 2021**

		Ref.	31-Mar-21		31-Mar-20
			Domestic (Rs.)	FCRA (Rs.)	Total (Rs.)
					Total (Rs.)
INCOME					
Grants	Sch-11 &12		4,39,27,838	7,03,09,582	11,42,37,420
Contribution Received	Sch-11 &12		1,89,85,507	-	1,89,85,507
Rental Income	Sch-11 &12		25,97,468	7,81,023	33,78,491
Interest from savings account	Sch-11 &12		3,17,914	4,07,149	7,25,063
Interest from term deposits	Sch-11 &12		1,73,947	-	1,73,947
Other Income	Sch-11 &12		12,94,194	-	12,94,194
Excess of Gratuity/Leave Encashment	Sch-11 &12			21,19,524	21,19,524
Total			6,72,96,868	7,36,17,277	14,09,14,145
					10,42,90,282
		Ref.	Domestic (Rs.)	FCRA (Rs.)	Total (Rs.)
					Total (Rs.)
EXPENDITURE					
Direct Program Expenses:Grants		Sch-11 &12			
Programme	GIZ		-	2,07,63,922	2,07,63,922
Programme	DGRV		-	1,02,51,922	1,02,51,922
Programme	AGEEWA		-	78,11,369	78,11,369
Programme	PADIPANTALU		-	73,77,878	73,77,878
Programme	CSVP		-	80,55,759	80,55,759
Programme	BFTW		-	10,33,189	10,33,189
Programme	BMGF		-	52,90,108	52,90,108
Programme	WATER.ORG		-	16,02,035	16,02,035
Programme	SVEP		9,19,933	-	9,19,933
Programme	Praveesha		14,50,800	-	14,50,800
Programme	Piler Development Works - AP		46,24,854	-	46,24,854
Programme	UNICEF		10,06,740	-	10,06,740
Programme	SFAC		1,35,692	-	1,35,692
Programme	MPUPS		38,69,581	-	38,69,581
Programme	SAMPURNA		61,38,294	-	61,38,294
Programme	E&Y		63,19,501	-	63,19,501
Programme	APFPS		21,70,748	-	21,70,748
Programme	AUROBINDO - BPFSC		49,28,738	-	49,28,738
Programme	HMWS		1,16,652	-	1,16,652
Programme	NABARD RSA		26,51,088	-	26,51,088
Programme	Aurobindo Peyyalplem		5,43,622	-	5,43,622
Programme	APDMP		13,86,835	-	13,86,835
Programme	Aurobindo Pharma-Urvakonda MV		-	-	-
A) Direct program expenses -Sub total			3,62,63,078	6,21,86,182	9,84,49,261
					10,62,29,773
Direct program expenses-Contribution					
Programme	AP HORTICULTURE		1,15,45,167	-	1,15,45,167
Programme	UNDP		27,30,161	-	27,30,161
B) Direct program expenses-Sub total			1,42,75,328	-	1,42,75,328
					86,61,476
Direct Program Expenses			5,05,38,407	6,21,86,182	11,27,24,589
					11,48,91,249

**For V. Nagarajan & Co.**  
Chartered Accountants  
Firm Regn. No.: 004879N

*T. Chandrasekhar*  
**T.CHANDRASEKHAR**  
Director- Finance



**T C S Reddy**  
CEO & Managing Director

*A.G. Sitaraman*  
**A.G. Sitaraman**  
Partner/M. No.: 017799

*P. Mohaniah*  
**P.Mohaniah**  
Member-Audit Committee

*K. Madhava Rao*  
**K. Madhava Rao**  
Chairman

Date: 24.09.2021  
Place: Hyderabad

<b>Program support expenses.</b>	Sch-11 &12			
PROGRAM EXP.	24,66,903	-	24,66,903	3,20,268
PROFESSIONAL & CONSULTANCY FEE	3,14,768	1,15,875	4,30,643	4,29,697
REPAIRS & MAINTENANCE	25,617	-	25,617	-
STAFF SALARIES & BENEFITS	45,59,309	3,25,804	48,85,113	44,87,960
TRAVEL EXP.	1,82,665	22,579	2,05,244	5,86,879
OFFICE EXP.	9,66,017	1,45,696	11,11,713	8,59,568
RENT RATES & TAXES	1,34,437	-	1,34,437	1,98,852
INSURANCE	2,80,302	2,66,407	5,46,709	2,86,730
COVID 19 RELIEF EXP.	82,57,439	-	82,57,439	-
TELEPHONE & INTERNET EXP.	35,746	39,163	74,909	65,310
MEETING EXP.	1,10,180	-	1,10,180	5,88,474
BAD DEBTS	19,20,954	-	19,20,954	6,99,744
MANAGERIAL REMUNERATION	23,75,679	8,52,930	32,28,609	30,28,613
<b>B) Program support expenses-Sub total</b>	<b>2,16,30,016</b>	<b>17,68,454</b>	<b>2,33,98,470</b>	<b>1,15,52,095</b>
<b>Total Expenditure (A+B)</b>	<b>7,21,68,423</b>	<b>6,39,54,636</b>	<b>13,61,23,059</b>	<b>12,64,43,345</b>
<b>Excess of Income/(Expenditure) over Expenditure/(Income)</b>				
<b>Committed</b>	(15,86,031)	77,54,800	61,68,768	(2,33,50,847)
<b>Uncommitted</b>	(19,96,577)	19,07,842	(88,735)	11,97,785
	<b>(35,82,608)</b>	<b>96,62,641</b>	<b>60,80,033</b>	<b>(2,21,53,062)</b>
<b>Total</b>	<b>6,85,85,815</b>	<b>7,36,17,277</b>	<b>14,22,03,092</b>	<b>10,42,90,282</b>

Accounting Policies

Sch-13

Notes to Accounts

Sch-14

Schedules 1-12 form an integral part of these accounts.

**For V. Nagarajan & Co.**

Chartered Accountants

Firm Regn. No.: 004879N

*T. Chandrasekhar*

**T.Chandrasekhar**

Director- Finance

*A.G. Sitaraman*

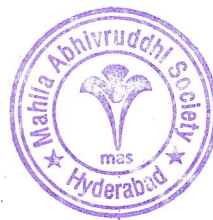
**A.G. Sitaraman**

Partner/M. No.: 017799

*P. Mohaniah*

**P.Mohaniah**

Member-Audit Committee



*T C S Reddy*

**T C S Reddy**

CEO & Managing Director

*K. Madhava Rao*

**K. Madhava Rao**

Chairman

Date:24.09.2021

Place: Hyderabad

**MAHILA ABHIVRUDDHI SOCIETY**

**Schedules forming part of Financial Statements for the year ended 31 March 2021**

**Schedule - 10: Fixed Assets (Amount in Rs.)**

<b>Domestic</b>								
S No.	Particulars	W.D.V as on 01.04.2020	Additions	Deletions	Total	Rate	Depre- ciation	W.D.V. as on 31.03.21
<b>Land &amp; Building</b>								
1	Land	2,16,01,500	-	-	2,16,01,500	0%	-	2,16,01,500
2	Building	3,88,76,614	-	-	3,88,76,614	5%	20,46,138	3,68,30,476
	<b>Total</b>	<b>6,04,78,114</b>			<b>6,04,78,114</b>		<b>20,46,138</b>	<b>5,84,31,976</b>
<b>Other assets</b>								
1	Furniture & fixtures	3,25,548	49,300	-	3,74,848	20%	79,320	2,95,528
2	Office equipments	2,53,143	1,11,680	-	3,64,823	20%	1,22,671	2,42,152
3	Computers & peripherals	5,95,331	2,11,530	-	8,06,861	33%	3,23,191	4,83,670
4	Vehicles	15,64,903	3,33,025	-	18,97,928	20%	2,89,127	16,08,801
5	Generator	99,039	-	-	99,039	20%	81,968	17,071
6	Solar water heating system	26,671	-	-	26,671	20%	18,232	8,439
7	Solar power system	6,639	-	-	6,639	20%	2,250	4,389
8	Sports Equipment	55,417	-	-	55,417	20%	20,746	34,671
9	Interiors	3	-	-	3	33%	-	3
	<b>Total</b>	<b>29,26,694</b>	<b>7,05,535</b>	<b>-</b>	<b>36,32,229</b>		<b>9,37,505</b>	<b>26,94,724</b>
	<b>Grand Total</b>	<b>6,66,16,486</b>	<b>7,05,535</b>	<b>-</b>	<b>6,41,10,343</b>		<b>29,83,643</b>	<b>6,11,26,700</b>

**FCRA**

S No.	Particulars	Total	Additions	Deletions	Total	Rate	Depreciatio n	W.D.V. as on 31.03.21
1	Furniture & fixtures	1,30,511	1,45,185	-	2,75,696	20%	63,623	2,12,073
2	Office equipments	4,14,401	44,720	-	4,59,121	20%	2,04,739	2,54,382
3	Computers & peripherals	8,74,516	8,38,890	-	17,13,406	33%	7,51,635	9,61,771
4	Vehicles	32,94,445	-	-	32,94,445	20%	11,08,246	21,86,199
5	Solar Power Plant	3,00,320	-	-	3,00,320	20%	1,50,160	1,50,160
6	Interiors	1	-	-	1	33%	-	1
	<b>Total</b>	<b>50,14,194</b>	<b>10,28,795</b>	<b>-</b>	<b>60,42,989</b>		<b>22,78,403</b>	<b>37,64,586</b>
	<b>Grand total</b>	<b>7,41,18,317</b>	<b>17,34,330</b>	<b>-</b>	<b>7,01,53,332</b>		<b>52,62,046</b>	<b>6,48,91,286</b>

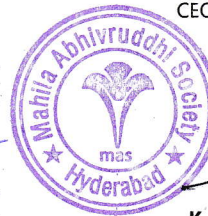
**For V. Nagarajan & Co.**  
Chartered Accountants  
Firm Regn No.: 0030285

*A.G. Sitaraman*  
**A.G. Sitaraman**  
**Partner/M. No.: 017799**  
UDIN No:  
Place: Hyderabad  
Date: 24.09.2021

*T. Chandrasekhar*  
**T. Chandrasekhar**  
Director- Finance

*P. Mohaniah*  
**P. Mohaniah**  
Member-Audit Committee

*T C S Reddy*  
**T C S Reddy**  
CEO & Managing Director



*K. Madhava Rao*  
**K. Madhava Rao**  
Chairman



**MAHILA ABHIVRUDDHI SOCIETY, ANDHRA PRADESH**  
**Schedules forming part of Financial Statements for the year ended 31 March 2021**

	<b>31 Mar 21</b>	<b>31 Mar 20</b>
	<b>Total (Rs.)</b>	<b>Total (Rs.)</b>
<b>Schedule - 1: General and Donor Funds</b>		
<b>Loan fund</b>		
Loan fund balance brought forward	3,50,00,000	3,50,00,000
Add: Receipts during the year	-	-
<b>Total</b>	<b>3,50,00,000</b>	<b>3,50,00,000</b>
Less:- Principal repaid during the year		
<b>Loan fund balance carried forward</b>	<b>3,50,00,000</b>	<b>3,50,00,000</b>
<b>Schedule - 2: APMAS General Fund</b>		
Balance brought forward	1,06,25,272	94,83,588
Add: Additions during the year	-	-
	-	-
Uncommitted	1,21,305	11,97,785
Less :Transfer to/(from) Assets acquisition fund	-	56,101
FCRA/LOCAL BALANCE	-	-
<b>Total</b>	<b>1,07,46,577</b>	<b>1,06,25,272</b>
<b>Schedule - 3: Assets acquisition fund</b>		
Balance brought forward: AA	2,49,99,336	3,02,04,163
<b>Add: Allocated during the year</b>	<b>-</b>	<b>-</b>
Committed Funds-Donor based	15,77,446	4,38,387
Uncommitted Funds-funds from own means	1,56,884	56,102
Less: Assets deleted during the year	-	1
Less: Depreciation on assets till 31st Mar 21	52,62,046	56,99,315
<b>Total</b>	<b>2,14,71,620</b>	<b>2,49,99,336</b>
<b>Schedule - 4: Current liabilities</b>		
<b>a) Statutory liabilities</b>		
Provident Fund Payable	3,47,393	3,47,804
Profession Tax Payable	17,250	17,650
TDS payable	5,64,529	1,88,516
GST Payable	7,98,588	5,54,706
<b>Total</b>	<b>17,27,760</b>	<b>11,08,676</b>
<b>b) Outstanding expenses</b>		
Expenses payable	54,82,600	55,06,624
Audit Fees payable	1,11,000	1,39,660
Salary Payable	1,71,275	2,79,003
Travel expenses payable	4,27,578	8,95,656
<b>Total</b>	<b>61,92,453</b>	<b>68,20,942</b>
<b>c) Other liabilities</b>		
Grants - unutilised	1,33,98,497	1,46,27,545
Rental Deposit	54,500	54,500
Defects Liability Payable	2,82,949	1,80,801
Grants/Contribution received in advance	1,69,01,784	60,52,343
<b>Total</b>	<b>3,06,37,730</b>	<b>2,09,15,189</b>
<b>Grand total</b>	<b>3,85,57,944</b>	<b>2,88,44,807</b>



**Schedule - 5: Provisions**

For Gratuity	40,82,515	45,28,604
For Leave salary	-	12,05,253
<b>Total</b>	<b>40,82,515</b>	<b>57,33,857</b>

**Schedule - 6: Investments****Term deposits with Scheduled Bank**

Andhra bank (includes Rs. 15 lacs earmarked against bank guarantee)	15,00,000	15,00,000
<b>Total</b>	<b>15,00,000</b>	<b>15,00,000</b>

**Schedule - 7: Current assets**

Grant Overspent	78,10,130	1,32,63,525
Grant Receivable	29,37,500	12,88,647
Receivables - others	17,68,260	37,99,760
Pre-paid expenses	12,93,601	10,22,609
Interest accrued on fixed deposit	2,33,918	1,03,745
<b>Total</b>	<b>1,40,43,408</b>	<b>1,94,78,286</b>

**Schedule - 8: Deposits and advances**

TDS recoverable	8,98,693	9,24,100
Other advances	7,34,295	6,58,144
Advance with LIC for Gratuity and Leave Salary	22,47,916	24,77,381
Deposits	5,52,668	4,81,789
Advances to staff	1,37,632	1,20,362
<b>Total</b>	<b>45,71,204</b>	<b>46,61,776</b>

**Schedule - 9: Cash and Bank Balances**

Bank balances in current and savings accounts	2,48,19,811	1,11,25,966
Cash in hand	32,948	18,243
<b>Total</b>	<b>2,48,52,759</b>	<b>1,11,44,209</b>

**For V. Nagarajan & Co.**

Chartered Accountants  
Firm Regn. No.: 004879N

*A.G. Sitaraman*

**A.G. Sitaraman**

Partner/M. No.: 017799  
Date: 24.09.2021  
Place: Hyderabad

*T. Chandrasekhar*

**T.Chandrasekhar**

Director- Finance

*P. Mohaniah*

**P.Mohaniah**

Member-Audit Committee

*T C S Reddy*

**T C S Reddy**

CEO & Managing Director

*K. Madhava Rao*

**K. Madhava Rao**

Chairman





(INR)

OPENING BALANCE		-65,90,714	13,38,491	1,90,287	31,37,430	8,47,611	7,89,382	-3,20,600	(INR)
RECEIVED DURING THE YEAR	28,23,366	3,12,54,920	78,80,734	89,07,518	57,39,661	88,54,100	3,62,458	57,68,592	-6,08,113
									7,36,17,277
TOTAL	28,23,366	2,46,64,206	92,19,225	90,97,805	88,77,091	97,01,711	11,51,840	54,47,992	7,30,09,164
EXPENDITURE	9,15,524	2,11,77,644	1,05,33,245	78,11,369	73,77,878	80,55,759	10,33,189	54,47,993	6,39,54,636
	19,07,842	34,86,562	-13,14,020	12,86,436	14,99,212	16,45,952	1,18,651	-0	90,54,528
FIXED ASSETS	72,154	89,520	2,98,650	2,68,756	2,92,930	6,785	-	-	10,28,795
UNSPENT/(OVERSPENT)		33,97,042	-16,12,670	10,17,680	12,06,282	16,39,167	1,18,651	-0	61,90,046
UNSPENT		33,97,042		10,17,680	12,06,282	16,39,167	1,18,651		78,02,716
OVERSPENT	-		16,12,670					0	16,12,670







# MAHILA ABHIVRUDDHI SOCIETY, ANDHRA PRADESH,

## SCHEDULES TO ACCOUNTS FOR THE PERIOD ENDED AS ON March 31, 2021

### SCHEDULE 13: Significant accounting policies adopted by the Society in the preparation of Financial Statements

#### ACCOUNTING POLICIES:

#### 1. Basis of Preparation of Financial Statements and Method of Accounting: -

The Financial statements are drawn up based on mercantile basis of accounting in accordance with the generally accepted accounting principles in India with due regard to fundamental accounting assumptions of going concern, consistency and accrual.

#### 2. Fixed Assets and Depreciation:

(i) The Fixed Assets are shown at the written down value after adjusting the depreciation which is provided for on the basis of estimated life of the assets. Depreciation on additions/deletions during the period is calculated pro rata from /to the date of additions/deletions. Depreciation is calculated and shown as adjustment in the Balance Sheet from Fixed Assets and Assets Acquisition Funds and no entries for depreciation are passed through Income and Expenditure Account.

(ii) The rates adopted for calculating depreciation are as follows:

Nature of Fixed Assets	Estimated Use Life	Rate of Depreciation
Building	20 Years	5%
Furniture	5 Years	20%
Computer & peripherals	3 Years	33.33%
Office equipment	5 Years	20%
Vehicle	5 Years	20%
Generator	5 Years	20%
Solar Power System	5 Years	20%
Solar Water Tank	5 Years	20%
Sports Equipment	5 Years	20%
Interiors at leased Premises	3 Years	33.33%

(iii) Straight Line Method is adopted to calculate depreciation.

(iv) In respect of the assets acquired out of the Assets Acquisition Fund, depreciation calculated as above is charged off to the Grant so capitalized.

3. **Employee Benefits:** - Retirement and other benefits to employees comprise of payments under defined contributions like Provident Fund and payments under defined benefit scheme like Gratuity and Leave Encashment. Payments under defined contribution plans are charged to revenue on accrual basis and payments under defined benefits are provided based on actuarial valuation.

#### 4. Revenue recognition: -

4.1 All revenue Grants and Donations received during the financial year are recognized as income for the current period in the Financial Statements, thereby some of the surplus shown in the Income and Expenditure Account includes unutilized grant money to be used in future.

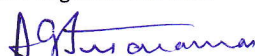
4.2 Grants received for procurement of fixed assets are credited to Assets Acquisition Fund in the Balance Sheet.


4.3 Interest income on deposits with banks is recognized on time proportion accrual basis taking into the account the amount outstanding and rate applicable.

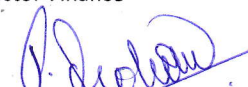
4.4 All the transactions in Foreign Currency are recognized at the exchange rate prevailing on the date of the transaction.

5 **General:** - Accounting policies not specifically referred to above are in consistent with the generally accepted accounting principles followed in India.

For V.Nagarajan & Co  
Chartered Accountants,  
Firm Regn. No.: 004879

  
A.G. Sitarman  
Partner/M No:017799

  
T. Chandrasekhar  
Director-Finance

  
P. Mohaniah  
Member-Audit Committee.

  
T.C.S. Reddy  
Chief Executive Officer

  
K. Madhava Rao  
Chairman



# MAHILA ABHIVRUDDHI SOCIETY, ANDHRA PRADESH,

SCHEDULES TO ACCOUNTS FOR THE PERIOD ENDED AS ON March 31, 2021

## SCHEDULE 14:

### NOTES TO ACCOUNTS:

- Contingent liabilities:  
(a) Interest accrued on Loan fund till 31-03-2021(As on 31-03-2020: 299.25 lacs): Rs.332.50lacs
- The funds received from BFTW, DGRV, AEIN, Horticulture Department, GIZ, Bill and Melinda Gates Foundation, Water.org, Ernst & Young Foundation, Aurobindo Pharma Foundation, IWMP, APDMP, Benevity, Pravesha Industries (P) Ltd are against specific programme activities for execution of their projects.
- Managerial remuneration and governance expenses have been accounted under various heads, break up of which is given below.

Particulars	31-Mar-21(Rs.)	31-Mar-20(Rs.)
Salary to CEO	33,09,572	29,23,613
Sitting fees to Board members	1,10,000	1,05,000

- The Society has kept all the unspent balance of funds in investments, which is in conformity with section 11(5) of the Income Tax Act, 1961.

### 5. Loan Fund

- The unified Government of Andhra Pradesh had sanctioned a total assistance of Rs. 5,00,00,000 towards establishing SHG training Center cum APMAs office under Additional Central Assistance of the Central Government scheme. The breakup of the assistance is 70% by way of loan and 30% by way of Grant. Thus, the Planning Department of the unified Andhra Pradesh Government had released Rs. 3,50,00,000 by way of loan and Rs. 1,50,00,000 as Grant for the project.
  - The loan is to be repaid by way of forty half yearly installments along with interest @9.5% after moratorium period of five years. The repayment of loan along with interest should have commenced from April 2015 onwards. However, due to bifurcation of the State of Andhra Pradesh into Telangana and Andhra State has resulted in postponement of the repayment of loan.
  - Moreover, APMAS has also made representations at various levels with the two State Governments to convert the loan into Grant in view of the charitable nature of the organization and also due to inability to mobilize separate funds for the repayment of the loan. Hence the matter is under consideration of the Governments to convert the loan into grants. However, the interest due on the loan is shown under contingent liability in Notes to Accounts.
- The Society is registered under the A.P. (Telangana Area) Public Societies Registration Act, 1350 Fasli (Act 1of 1350F) as a non-profit Society and also has registration u/s 12 (A) and u/s 80G of IT Act, 1961 designating it as Charitable Society. Hence no provision of Income Tax is considered necessary.

As per our report of even date.

For V.Nagarajan & Co  
Chartered Accountants,  
Firm Regn. No.: 004879

*A.G. Sitaraman*

A.G. Sitaraman  
Partner/M No: 017799

*T. Chandrasekhar*

T. Chandrasekhar  
Director Finance

*P. Mohaniah*

P. Mohaniah  
Chairperson-Audit Committee.

*T.C.S. Reddy*

T.C.S. Reddy  
Chief Executive Officer

*K.R. Rao*

K. Madhava Rao  
Chairman

Date: 24.09.2021  
Place: - Hyderabad.

